The Rhode Island Continuous School Improvement Hub

The Rhode Island Continuous School Improvement Hub provides resources for school leaders on best practices and strategies in the areas of high quality curriculum and instruction, talent development and collaboration, and school climate and culture to support all schools in improvement efforts.

This is a working document that will be updated over time. Coming soon, RIDE will post a priority reading exemplar (e.g., white paper) for each strategy, as well as a list of supplemental readings in the form of research and scholarly articles.

This document provides a list of strategies within each category with which RIDE believes school leaders planning or implementing school improvement efforts should be familiar. Each strategy is described in general terms, and in the next update will have a link to an exemplar further explaining how the strategy has been implemented with success. RIDE will also provide a list of supplemental readings for each strategy in the form of research and scholarly articles that meet the evidence criteria for ESSA Tiers I - III.

High Quality Instruction & Curriculum

Research shows that high quality instruction and curriculum are critical factors in student academic success. Studies show that students who are taught using high quality curriculum materials gain months of learning. When paired with instructional strategies that are responsive to students’ individual academic and behavioral needs (such as multi-tiered systems of support), student learning and engagement increases. Throughout their education, students’ exposure to consistent vocabulary instruction across all content areas increases their ability to comprehend and communicate. The strategies listed below can be applied for all content areas and have their roots in research across grade levels and student demographics.

Implementing High Quality Curriculum Materials

Multiple research studies meeting criteria for ESSA Evidence Tiers I-III point to the impact high quality curriculum materials have on student achievement. Generally, moving towards high quality curriculum means adopting materials that are better aligned with the scope and content
of college and career ready standards (Common Core for Rhode Island). The provided curriculum has a significant impact on the content that is delivered to students and the manner in which it is taught. Trials establishing the efficacy of implementing high quality curriculum materials typically include a description of professional learning tied to those materials consisting of both initial training and ongoing implementation support. The curriculum evaluation site EdReports utilizes many of the same descriptions of what makes a curriculum high quality as is found in the body of research on this topic.

**Multi-Tiered Systems of Support (MTSS)**

Implementing multi-tiered academic and behavioral instructional supports within a system of collaborative data analysis and infrastructure supports to staff improves student outcomes. MTSS includes both academic and behavioral instructional interventions grounded in a review of school-wide, small group, and individual data to inform increasingly intensive levels of instructional support to students. MTSS also requires systemic infrastructure supports for staff to review data and deliver intervention at varying levels of intensity. Well-supported practices specific to content area include making sure math interventions are explicit and systematic, reading interventions are intensive, systematic and focused on foundational reading skills in small groups, and interventions for English Learners include small group instruction in literacy and English language development. Well-supported behavioral interventions include instruction in socially and behaviorally appropriate skills to replace problem behaviors.

**Vocabulary Instruction across Content Areas**

Explicit instruction around both general academic vocabulary and domain-specific vocabulary can have a significant impact on student outcomes. This instruction must include opportunities for students to learn new vocabulary by reading the words in context, using the words in writing, practicing speaking using the words, and listening to others use the words. This instruction can benefit students in multiple content areas. In the studies where this type of instruction is found to be effective, schools invest significant time to implement a structured program of vocabulary instruction. This type of instruction is beneficial for all students and can have particularly robust impacts on students who are English Language Learners.

**Talent Development & Collaboration**

Talent development and collaboration is an integral part of an education system that provides educators with opportunities to acquire and apply knowledge and skills to positively impact
students’ learning and well-being. Research shows that investing in talent development for beginning and experienced educators supports higher student achievement. These opportunities include regular feedback on educators’ instructional practices, coaching experiences (mentoring or receiving), curriculum-specific professional learning, and improving collaboration with their peers. Talent development and collaboration can be managed and supported organically (e.g., common planning time, curriculum development) or through third-party professional support (e.g., conferences, facilitated projects and programs), but must have its anchor in research-based best practices.

**Systematic Induction Program**

A systematic induction program can help to increase the effectiveness of beginning teachers. It is distinct from simply assigning someone a “mentor” who focuses on providing logistical and/or emotional support. In order to improve teacher practice and ultimately affect student outcomes, an induction program should have the following elements: a rigorous selection process for induction coaches; release time for coaches in order to fulfill coaching duties; a ratio of coach to new teacher of no more than 1:15; intensive training for coaches (both to start and on-going); the use of formative assessment data to guide work with new teachers; a focus on instructional practice, equity, and universal access; well-structured 1:1 meetings between coaches and new teachers for 90 minutes 3-4 times per month.

**Instructional Coaching**

Instructional coaching has been shown to be an effective lever for increasing the effectiveness of teachers. While much of the evidence has focused on the impact of literacy coaching, evidence also exists that coaching can be effective across content areas and may include a focus on classroom management. At its core, coaching must center on repeated cycles of observation and feedback. Operationally, instructional coaching should consist of 1:1 or small group sessions between coach and teacher which occur at least once every two weeks for a sustained period of time. The coaching should be specific to the context of teacher’s classrooms and should include deliberate practice of discrete skills. Coaching may be paired with other forms of professional learning to increase their effectiveness. Coaches themselves also require training and ongoing feedback to become proficient in this form of professional learning.

**Curriculum-Specific Professional Learning**
An emerging body of evidence suggests that collaborative professional learning focused on implementing high quality instructional materials can have a positive impact on student achievement. Such professional learning is predicated on having a high-quality curriculum in place. It typically consists of activities such as deeply understanding the instructional materials, modeling core instructional practices that are part of the curriculum, and collaborating to solve common problems of practice with materials while staying true to their intent. It must be sustained over time and facilitated by people with appropriate expertise in the curriculum and content (likely including strong teacher-leaders).

**Providing Teachers Feedback on Instruction**

Evidence exists that providing teachers with clear feedback on their areas of strength and growth can have a significant impact on their ability to drive student achievement. While this may include formal evaluation systems, the impact of feedback has been documented in the context of “low-stakes” or “no-stakes” settings as well. In the research literature on the impact of performance feedback, the feedback is typically grounded in an agreed-upon tool for measuring important elements of teacher practice. Educators received the feedback both via writing and through an in-person debrief session.

**Improving Educator Collaboration**

One aspect of an educator’s professional environment that has been linked to stronger student outcomes is the quality of the collaboration they experience with peers. Educators who report collaboration that is more extensive and helpful tend to improve at faster rates and produce stronger student outcomes. This collaboration typically happens in instructional teams and focuses on student learning, instruction/curriculum, and assessment. Note that the research in this area suggests that adequate time and resources (potentially in the form of trained facilitators and structured protocols) may be necessary to realize gains from investments in this area.

**School Climate & Culture**

School climate reflects how members of the school community experience the school: interpersonal relationships, educator practices, and physical / environmental organization. Efforts by school leaders to improve school climate and culture can lead to increased student engagement and learning, measurable through attendance, feedback, and assessment results. Social and emotional learning programs that engages not only students and educators, but
families and the community as well, can improve students’ experience in school. Implementation of school-wide positive behavior intervention and supports is a data-based, comprehensive approach that establishes practices to reinforce positive behavior for students. Improving a school’s climate can utilize a variety of strategies – from practices to physical building changes – in order to increase students’ feelings of safety, support, and their engagement with learning. Mental health first aid is a specific strategy aimed to increase educator and staff understanding and ability to support students who may be at risk for mental health disorders.

**Social and Emotional Learning**

Effective social and emotional learning (SEL) programming provides students with opportunities to contribute to their communities, families with opportunities to enhance their children’s social and emotional development, school personnel with ongoing professional development opportunities, and community groups with opportunities such as after-school and before-school programs in partnership with schools. Research studies using experimental designs with control groups have documented the positive effects of SEL programming on children of diverse backgrounds from preschool through high school in urban, suburban, and rural settings. Compared to control groups, children who have participated in SEL programs have significantly better school attendance records, less disruptive classroom behavior, like school more, and perform better in school. The research also indicates that children who have participated in SEL programs are less likely than children in control groups to be suspended or otherwise disciplined.

**School-wide Positive Behavior Intervention and Supports (PBIS)**

Research shows that implementation of a systems approach to establishing the social culture and behavioral supports is needed for all children in a school to achieve both social and academic success. PBIS is not a packaged curriculum, but an approach that defines core elements that can be achieved through a variety of strategies. At the primary core prevention level, the elements include defining, teaching, and rewarding behavioral expectations; differentiated instruction for behavior; continuous collection and use of data for decision-making; and clearly defined consequences for undesirable behavior.

**School Climate Improvement**
Research shows that a positive school climate is linked with student academic success, prosocial behaviors, increased graduation and attendance rates, reduced dropout rates, and higher rates of teacher satisfaction. Students who learn in positive learning environments that are safe, supportive, and engaging are more likely to improve academically, participate more fully in the classroom, and develop skills that will help them be successful in school and in life. The School Climate Improvement Resource Package includes a series of school climate tools, assessments, action guides, data interpretation methods and other resources to guide local practices to support school climate.

**Mental Health First Aid**

MHFA is a public education training program that can help individuals across the community understand mental illnesses and support timely intervention. The training teaches how to identify, understand and respond to signs of mental illnesses and substance abuse disorders, and provides the skills needed to reach out and provide initial help and support to someone who may be developing a mental health or substance use problem or experiencing a crisis.