Transforming Education in Rhode Island

The Race to the Top Opportunity

Tiverton Race to the Top Implementation Update: School Year 2012-2013 (Year 3)

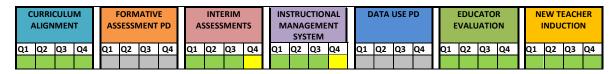
The Annual Stocktaking provides both the state and the Local Education Agency (LEA) with an opportunity to review LEA accomplishments and challenges over the course of the Race to the Top (RTT) grant implementation period (i.e., from September 2010 to date). In this summary, RIDE has included relevant LEA-reported data as well as other evidence sources (e.g., training participation) for the purposes of reviewing programmatic successes. The contents of this report were developed under a Race to the Top grant from the U.S. Department of Education. However, those contents do not necessarily represent the policy of the U.S. Department of Education, and you should not assume endorsement by the Federal Government.

This report also includes areas that LEAs self-identified as challenges in their ability to meet Race to the Top commitments. Additionally, Appendix A provides a summary of LEA progress against the student achievement targets set at the start of the grant.

LEA Self-Assessment of Year Three Performance

The table below shows Tiverton self-reported status against the Year 3 Race to the Top projects. During Year 3, Tiverton has fully participated in the following projects: Model Curriculum and Intensive Curriculum Alignment, Interim Assessments, the Instructional Management System, Educator Evaluation, and New Teacher Induction.

In addition, Tiverton has begun planning for the implementation of the following Year 4 projects: Formative Assessment and Data Use professional development.



ON-TRACK	e majority of tasks from the prior quarter are complete, and tasks from the current quarter are on-track to be completed.						
DELAYED	Some tasks from the prior quarter are complete, but others have yet to be completed, and/or the district may have difficulty completing						
	the current tasks in the anticipated time frame.						
OFF TRACK	The majority of tasks anticipated to date have not been completed and/or the LEA is having significant challenges with some tasks.						
NOT APPLICABLE	The district elected not to participate in this project during the 2012-2013 school year.						

Performance Management Participation

As you know, participation in the Collaborative Learning for Outcomes (CLO) process and the submission of the corresponding quarterly progress report is our method for monitoring LEA progress against implementing RTT. More importantly, though, we believe that quality implementation of RTT is best supported through peer-to-peer sharing and that the CLO meetings provide LEAs with an opportunity to gain insights on how to address specific challenges of capacity and practice.

During the 2012-2013 year, Tiverton met the bar for participation in all four quarterly CLO meetings. All quarterly progress reports were submitted on time, and Tiverton sent consistent participants to the quarterly meetings, representing appropriate levels of LEA leadership. The team from Tiverton was quick to share their experiences, and aided to the practice sharing with other districts. We also want to thank Tiverton for their role in facilitating a PARCC readiness 'carousel', and sharing their approach towards thinking through the support necessary for administration of the PARCC assessment.

In the upcoming year, we are looking forward to continuing our meaningful conversations around the implementation accomplishments and challenges faced by each LEA, as well as discussing how LEAs are building the necessary capacity to sustain this work beyond Race to the Top. With that in mind, we would encourage you to continue sharing the tools and strategies you are using in your district and have made suggestions in this report regarding areas that we would appreciate hearing about in greater detail from you and other LEA leaders.

As we near the end of the grant, we hope that Tiverton continues to participate at this exemplary level. We are looking forward to rich and meaningful conversation around implementation accomplishments and challenges, as well as the changes that LEAs will sustain beyond the grant period. With that in mind, we encourage you to be an active voice in shaping the focus of these meetings during Year 4.

System of Support 1: Standards and Curriculum

Based on the quarterly progress reports submitted by Tiverton, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district as 'on track (green),' 'delayed (yellow),' 'off track/at risk (red)', or 'not applicable (grey) on each of the Year 3 System of Support 1 scope of work tasks for Race to the Top. This assessment is reflected in the table below. Please note that further description of these statuses can be found on page one of this report.

RIDE would like to commend Tiverton on its efforts to expand and deepen educator and administrator knowledge of the Common Core State Standards (CCSS). In its progress reports, Tiverton noted that they have participated in a wide variety of professional development opportunities, including supplemental RIDE training on key instructional shifts such as text complexity, text dependent questions, and vocabulary. The district offered curriculum roll-out training, facilitated by the EBEC and the Dana Center, and in collaboration with Bristol-Warren and Newport. The district also presented to their school committee on the CCSS transition and the video was posted on the district's website. Finally, we would like to thank the district for their participation in the Rhode Island Science Strategic Leadership Team and are pleased to hear that participation in that team was helpful to staff in the district.

Tiverton has made significant progress against implementing a guaranteed and viable curriculum aligned to the new Common Core State Standards. During the 2012-2013 school year, Tiverton aligned new and existing resources to the K-12 science curriculum. Teachers at some grade levels began integrating CCSS exemplar informational text with their science instruction, as appropriate. The district, in partnership with neighboring districts, RIDE, and the Dana Center, developed an aligned K-12 math and ELA curriculum. While the district noted that adoption of the ELA curriculum has been delayed, they indicated that they are on-track to implement the math curriculum in September 2013. A LiveBinder with professional development and instructional resources was developed to support educators in the transition.

RIDE is also pleased to note that Tiverton was awarded supplemental grant funding to complete a two year professional learning community focused on scientific literacy with Portsmouth and Bristol-Warren. We also applaud the district for starting conversations around key skills necessary for PARCC, such as keyboarding, and examined PARCC release items and sample lessons to ensure alignment.

We commend Tiverton on their work in this area, and are happy to hear that Tiverton has found access to expertise in other district's valuable. We look forward to hearing about additional opportunities that Tiverton has created for further collaboration within their district and across the southern districts.

Intensive Curriculum Alignment and Model Curriculum Development		Year 3:SY12-13			
	Q1	Q2	Q3	Q4	
Develop and communicate a multi-year Transition Plan for the Common Core State Standards implementation, including clear expectations for school level transition benchmarks and a plan for developing a curriculum aligned to the CCSS in grades K-12	х	Modify as needed	Modify as needed	Modify as needed	
Identify opportunities for educators to work collaboratively to deepen understanding of CCSS (e.g. Common Planning Time, grade level team, department meetings, faculty meetings)	х	Modify as needed	Modify as needed	Modify as needed	
Create implementation plan, including the identification of aligned resources, to support roll out of new curricula			Modify as needed	Modify as needed	
Develop curriculum aligned to the Common Core State Standards, including participation in Dana Center curriculum writing and leadership sessions (if applicable)	х	х	x	x	

*Please note: the 'x' in the above table represents the anticipated completion timeline set by RIDE, not when the district completed the task. Additionally, for further clarification on the criteria used to select each status, consult the description on page one of this report.

System of Support 2: Instructional Improvement Systems

During the 2012-2013 school year, Tiverton chose to implement one of the four Race to the Top projects in System of Support 2 (Interim Assessments and the Instructional Management System). Based on the quarterly progress reports submitted by Tiverton, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district on each of the Year 3 scope of work tasks for those applicable projects.

Tiverton administered the Interim Assessments in both ELA and math to grades K-4 and selected grades at the secondary level in both the fall and winter. RIDE is pleased to note that, in their quarterly progress update report, Tiverton indicated that many of the teachers in the district felt that the assessments were worthwhile and provided them with an opportunity to see items that exemplify the rigor anticipated with the PARCC assessment. Additionally, it gave students the opportunity to experience online testing. While the district did not participate in the spring assessment, we hope that they will continue to explore how the interim assessments can help prepare their students for the upcoming PARCC assessment.

In addition to configuring the Instructional Management System (IMS) to provide educator access to the Interim Assessments, the district also attended training on the Exceed RtI platform. In their quarterly progress update report, Tiverton noted that they while they have started implementing Exceed, they need additional support and coaching to fully utilize all of the features.

Tiverton is on-track to participate in the Data Use professional development and the formative assessment professional development modules in the upcoming 2013-2014 school year. In their quarterly progress update report, the district indicated that they will identify teacher cohort groups who will participate in the formative assessment professional development modules, and will begin a more gradual implementation starting fall 2013. In preparation for their participate in the Data Use professional development series, the district has identified school data leadership team participants, and has solidified the training dates in coordination with RIDE.

In the upcoming CLO sessions, we look forward to hearing about the Tiverton's plans for implementing new initiatives, or deepening engagement in initiatives implemented during the 2012-2013 school year. Additionally, looking ahead towards the PARCC assessment, we hope to hear more from districts about how these initiatives are supporting their transition to the common core.

Interim Assessments (accessed via the Instructional Management System)		Year 3:SY12-13				
interin Assessments (accessed via the instructional Management System)	Q1	Q2	Q3	Q4		
Develop protocols or expectations regarding the use of interim assessment to inform instruction including timelines for administration and process for scoring and reporting results	х					
Send LEA-determined facilitators to RIDE provided training on both the Fixed-Form assessment tool and the test-building tool	Fixed Form	Test Builder				
Train of educators in the LEA on the administration and use of interim assessments utilizing RIDE-trained facilitators	х	х	х	Х		
Administration of Interim Assessments in selected grades and content area(s)	1 st Fixed Form Test	2 nd Fixed Form Test	3 rd Fixed Form Test			

Instructional Management System (IMS)		Year 3:SY12-13				
	Q1	Q2	Q3	Q4		
Designate an LEA data steward to support decision making around data collections and systems implementation and to provide input and feedback on data initiatives through designated representatives	As needed	As needed	As needed	As needed		
Maintain data quality standards of local student information systems and upload local assessment data and program information as required by RIDE in a timely manner	х	x	x	x		
Following RIDE training, LEA Administrative Users and LEA Trainers configure the IMS for educator use and to provide end users with access and training needed to utilize the IMS for daily activities			x	x		
Deepen the understanding and use of the IMS among all educators	х	Х	Х	Х		

Formative Assessment Professional Development Modules (accessed via the Instructional Management System)		Year 3:SY12-13				
Formative Assessment Professional Development Modules (accessed via the instructional Management System)	Q1	Q2	Q3	Q4		
Identify facilitators who will support the implementation of formative assessment practices in daily instruction				SY13-14		
Coordinate participation of educators in training modules and communities of practice	SY12-13	SY12-13	SY12-13	SY13-14		

'Data Use' Professional Development		Year 3:SY12-13				
		Q2	Q3	Q4		
In coordination with RIDE, select 'Data Use' training dates for each cohort of schools, as applicable				Year 2		
Identify and provide RIDE with the leadership team members from each school who will participate in Year 2 training cohorts, as applicable				Year 2		
Following 'Data Use' professional development, identify district and school practices to sustain and deepen data use and collaboration	Year 1	Year 1	Year 1	Year 1		

* Please note that, for this project, 'year 1' refers to cohort 1 taking place during the 2012-2013 school year, and 'Year 2' refers to cohort 2 taking place during the 2013-2014 school year.

System of Support 3: Educator Effectiveness

During the 2012-2013 school year, Tiverton fully implemented all components of System of Support 3 - the Rhode Island model for teacher and building administrator evaluations; and final effectiveness ratings for all teachers and building administrators have been submitted to RIDE using the Educator Performance and Support System. Based on the quarterly progress reports submitted by Tiverton, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district on each of the Year 3 scope of work tasks for Educator Evaluation.

To support the educator evaluation implementation process, all Tiverton designated evaluators completed training activities for the RI Model. Looking ahead, RIDE would like to remind the district of their responsibility to ensure that all personnel responsible for evaluating both teachers and building administrators participate in applicable training activities.

Due to technical issues, the district was unable to consistently utilize the Educator Performance and Support System (EPSS). We hope that the technical issues that prevented Tiverton from fully using the system will be resolved, and that the district is able to access the support from RIDE needed, so that both teachers and administrators can utilize the system to streamline the evaluation process.

As we enter into the final year of the Race to the Top grant, RIDE encourages Tiverton to continue to engage their CLO peers in thinking about continuous support for evaluation implementation, as well as how evaluation data is being used to identify professional development needs.

ducator Evaluation		Year 3	:SY12-13	
	Q1	Q2	Q3	Q4
Participate in educator evaluation model design, development and refinement feedback opportunities	Х	Х	Х	Х
Identify District Evaluation Committee members, responsible for monitoring the implementation of the system and providing recommendations to LEA leadership teams				х
Identify individuals who will serve as primary and, if applicable, secondary/complementary evaluators				х
Send all required evaluators to RIDE-provided evaluator training on model; Send evaluators and system administrators to training on the Educator Performance Support System (EPSS) data system			Mid-year half-day training	Mid-year half-day training
Examine LEA Policies and Contracts for Challenges; where applicable, consider memorandums of understanding or contract renewal language which will support district implementation of evaluations	х	х	х	х
Create a plan for the appropriate use of funds to support implementation of educator evaluation system				Х
Complete required components of RI Model for educator and building administrator evaluations	SLOs and Goals	Midyear Conference	Midyear Conference	EOY Report & Summative rating
Submit evaluation data and documentation (e.g. component and summative level ratings, verified rosters); provide other requested information to support RIDE research and system improvement	х	х	х	х
Use Evaluation Data to identify individual and school/district-wide professional development needs and act on those needs			х	х

System of Support 4: Human Capital Development

During the 2012-2013 school year, Tiverton participated fully in the Beginning Teacher Induction program. Based on the quarterly progress reports submitted by Tiverton, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district on each of the Year 3 scope of work tasks for Beginning Teacher Induction. Additionally, Tiverton has continued their utilization of SchoolSpring for recruitment of staff on an as needed basis.

During the 2012-2013 school year, all applicable beginning teachers in Tiverton were supported by RIDE-trained induction coaches. In their quarterly progress update reports, the district noted that they were looking to integrate existing mentoring practices and the induction program so as to make it a more comprehensive plan for beginning teacher support.

In the upcoming CLO sessions, RIDE looks forward to engaging in a deeper conversation around continuing to provide data-driven induction support to beginning teachers. We also hope to hear more from Tiverton and other LEAs about the revisions that they have made to their hiring policies, timelines, and processes in order to support broader human capital initiatives including recruitment of highly qualified and diverse candidates.

Beginning Teacher Induction		Year 3:SY12-13				
	Q1	Q2	Q3	Q4		
If applicable, recommend potential Induction Coaches to RIDE				х		
Review and revise hiring policies, timelines and processes in order to support appropriate and timely projections for anticipated hires requiring induction coach services			x			
Provide RIDE with list of beginning teachers who will receive Induction Coach support in a timely manner in order to ensure that all beginning teachers have coaching	x			x		
Participate in RIDE-provided information opportunities in order to learn about induction coach program				х		
Provide feedback to RIDE on the development and integration of existing mentorship programs into a sustainable, instructionally- focused state or district-wide Induction Coach model			х	х		

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Appendix A: Overall District Goals and Performance Measures

The table below contains each district's previously established performance measures. These measures provide the state and district with a baseline from which to monitor progress, be held accountable, and recognize success as we advance toward our goals. <u>Please note</u>: The RTT accountability goals set below are separate and performance against those goals does not have an impact on the state-wide accountability system. Additionally, since setting the goals, the US Department of Education has requested that the state revise its goals on college enrollment and college course completion. Therefore, at this time, we have not updated your progress towards these post-secondary goals. Each district has an opportunity to review their current data and revise the goals to better align with the state goals on these measures.

Tiverton Performance Measures	2009- 2010		010- 011		11-)12		2012- 2013				013- 014	2014- 2015
	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal		
Students entering the fourth grade will be proficient in reading on NECAP	75%	78%	75%	81%	83%	85%	88%	87%		90%		
-The gap between white and black students will be cut in half	n/a*	-	n/a	-	n/a	-	n/a	-		-		
-The gap between white and Hispanic students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-		
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	23	21	9	19	35	17	-1.65	15		12		
-The gap between students without IEPs and those with IEPs will be cut in half	42	38	n/a	34	55	30	n/a	26		21		
Students entering the fourth grade will be proficient in mathematics on NECAP	78%	80%	78%	83%	78%	86%	85%	88%		90%		
-The gap between white and black students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-		
-The gap between white and Hispanic students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-		
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	10	9	14	8	33	7	-1	6		5		
-The gap between students without IEPs and those with IEPs will be cut in half	39	35	n/a	31	49	27	n/a	23		19		
Students entering the eighth grade will be proficient in reading on NECAP	75%	78%	73%	83%	87%	86%	85%	88%		90%		
-The gap between white and black students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-		
-The gap between white and Hispanic students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-		
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	34	32	22	30	-3	26	14	22		17		
-The gap between students without IEPs and those with IEPs will be cut in half	57	51	40	45	47	39	37	33		28		
Students entering the eighth grade will be proficient in mathematics on NECAP	67%	69%	57%	71%	67%	72%	63%	73%		75%		
-The gap between white and black students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-		
-The gap between white and Hispanic students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-		
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	31	26	14	24	1	22	14	18		15		
-The gap between students without IEPs and those with IEPs will be cut in half	65	58	50	51	55	44	51	37		32		
85% of students who first entered 9th grade 4 years prior will graduate from high school	83%	84%	n/a	85%	84%	86%	83.5%	87%		90%		
77% of students who graduate from high school will enroll in an institution of higher education (IHE) within 16 months of receiving a diploma	77%	78%	n/a	79%	78%	80%	n/a	81%		82%		
70% of high school students who enroll in an institution of higher education within 16 months of graduation will at least one year's worth of credit within two years of enrollment in the IHE	84%	85%	n/a	86%	n/a	87%	n/a	88%		90%		

*n/a indicates that the data is not available, either because the n size is below 20 or because there are no students in that category. Additionally, a hyphen (-) indicates that the LEA did not set a goal for the applicable performance measure.