# Transforming Education in Rhode Island The Race to the Top Opportunity

# South Kingstown Race to the Top Implementation Update: School Year 2012-2013 (Year 3)

The Annual Stocktaking provides both the state and the Local Education Agency (LEA) with an opportunity to review LEA accomplishments and challenges over the course of the Race to the Top (RTT) grant implementation period (i.e., from September 2010 to date). In this summary, RIDE has included relevant LEA-reported data as well as other evidence sources (e.g., training participation) for the purposes of reviewing programmatic successes. The contents of this report were developed under a Race to the Top grant from the U.S. Department of Education. However, those contents do not necessarily represent the policy of the U.S. Department of Education, and you should not assume endorsement by the Federal Government.

This report also includes areas that LEAs self-identified as challenges in their ability to meet Race to the Top commitments. Additionally, Appendix A provides a summary of LEA progress against the student achievement targets set at the start of the grant.

### **LEA Self-Assessment of Year Three Performance**

The table below shows South Kingstown self-reported status against the Year 3 Race to the Top projects. During Year 3, South Kingstown has fully participated in the following projects: Model Curriculum and Intensive Curriculum Alignment, Interim Assessments, Data Use professional development, Educator Evaluation, and New Teacher Induction.

In addition, South Kingstown has begun planning for expansion of these initiatives in Year 4 as well as the implementation of the Formative Assessment professional development modules.

CURRICULUM ALIGNMENT	FORMATIVE ASSESSMENT PD	INTERIM ASSESSMENTS	INSTRUCTIONAL DATA USE P MANAGEMENT SYSTEM	D EDUCATOR NEW TEACHER INDUCTION
Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4	Q1 Q2 Q3 Q4 Q1 Q2 Q3	Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4

ON-TRACK	The majority of tasks from the prior quarter are complete, and tasks from the current quarter are on-track to be completed.
DELAYED	Some tasks from the prior quarter are complete, but others have yet to be completed, and/or the district may have difficulty completing
	the current tasks in the anticipated time frame.
OFF TRACK	The majority of tasks anticipated to date have not been completed and/or the LEA is having significant challenges with some tasks.
NOT APPLICABLE	The district elected not to participate in this project during the 2012-2013 school year.

### **Summary of Performance Management Participation**

As you know, participation in the Collaborative Learning for Outcomes (CLO) process and the submission of the corresponding quarterly progress report is our method for monitoring LEA progress against implementing RTT. More importantly, though, we believe that quality implementation of RTT is best supported through peer-to-peer sharing and that the CLO meetings provide LEAs with an opportunity to gain insights on how to address specific challenges of capacity and practice.

During the 2012-2013 year, South Kingstown met the bar for participation in all four quarterly CLO meetings. All quarterly progress reports were submitted on time, and South Kingstown sent consistent participants to the quarterly meetings, representing appropriate levels of LEA leadership. The team consistently enriched the CLO discussions by sharing their experiences, learnings, questions, and concerns with the group.

In the upcoming year, we are looking forward to continuing our meaningful conversations around the implementation accomplishments and challenges faced by each LEA, as well as discussing how LEAs are building the necessary capacity to sustain this work beyond Race to the Top. With that in mind, we would encourage you to continue sharing the tools and strategies you are using in your district and have made suggestions in this report regarding areas that we would appreciate hearing about in greater detail from you and other LEA leaders.

## **System of Support 1: Standards and Curriculum**

Based on the quarterly progress reports submitted by South Kingstown, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district as 'on track (green),' 'delayed (yellow),' 'off track/at risk (red)', or 'not applicable (grey) on each of the Year 3 System of Support 1 scope of work tasks for Race to the Top. This assessment is reflected in the table below. Please note that further description of these statuses can be found on page one of this report.

RIDE would like to commend South Kingstown on its efforts to expand and deepen educator and administrator knowledge of the Common Core State Standards (CCSS). The district's math coach worked with all educators to assist with lesson writing, and educators at all levels participated in supplemental professional development on key instructional shifts (e.g., text complexity, academic vocabulary, and text-dependent questioning).

South Kingstown has made significant progress against implementing a guaranteed and viable curriculum aligned to the new Common Core State Standards. During the 2012-2013 school year, South Kingstown implemented an aligned mathematics curriculum in grades K, 2, 4, 6-9 and an aligned ELA curriculum in grades K, 2, 4, 6-9. The district also continued their work in partnership with the Dana Center, RIDE, and the SORICO curriculum writing cohort. To assist with the next iteration of this work, RIDE awarded the curriculum cohort supplemental grant funding to create assessments aligned with the units of study.

Looking ahead, we are excited to hearing more about the ways in which South Kingstown has integrated the many initiatives in support of their transition to a common core aligned curriculum.

Intensive Curriculum Alignment and Model Curriculum Development	Year 3:SY12-13				
intensive curriculum Alignment and Model curriculum Development	Q1	Q2	Q3	Q4	
Develop and communicate a multi-year Transition Plan for the Common Core State Standards implementation, including clear expectations for school level transition benchmarks and a plan for developing a curriculum aligned to the CCSS in grades K-12	х	Modify as needed	Modify as needed	Modify as needed	
Identify opportunities for educators to work collaboratively to deepen understanding of CCSS (e.g. Common Planning Time, grade level team, department meetings, faculty meetings)	Х	Modify as needed	Modify as needed	Modify as needed	
Create implementation plan, including the identification of aligned resources, to support roll out of new curricula	х	Modify as needed	Modify as needed	Modify as needed	
Develop curriculum aligned to the Common Core State Standards, including participation in Dana Center curriculum writing and leadership sessions (if applicable)	х	x	x	x	

<sup>\*</sup>Please note: the 'x' in the above table represents the anticipated completion timeline set by RIDE, not when the district completed the task.

## **System of Support 2: Instructional Improvement Systems**

During the 2012-2013 school year, South Kingstown chose to implement three of the four Race to the Top projects in System of Support 2 (the Instructional Management System, Data Use professional development, and the Interim Assessments). Based on the quarterly progress reports submitted by South Kingstown, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district on each of the Year 3 scope of work tasks for those applicable projects.

During the 2012-2013 school year, South Kingstown did not implement the Formative Assessment online professional development modules. In preparation for implementation in the 2013-2014 school year, South Kingstown has met with RIDE to determine potential implementation options.

South Kingstown also implemented the fixed-form Interim Assessments during the 2012-2013 school year. The district chose to pilot the assessments electronically in a few classrooms per grade level. At the elementary level, they chose to implement the same assessment content that mirrored the roll out of the CCSS-aligned curriculum. All other grade levels implemented both ELA and math. Looking ahead, the district will use the information gleaned from the pilot to project out the technological and training needs for full implementation in the 2013-2014 school year. South Kingstown also noted that they are looking to create end of course summative assessments using the test construction tool.

In addition to configuring the Instructional Management System (IMS), South Kingstown educators used the system to access and administer the Interim Assessments. As of July 2013, the district had not used the IMS for the curriculum or RtI platforms.

During the 2012-2013 school year, all schools from South Kingstown participated in the Data Use professional development series. In the QPU reports, the district expressed that the teams found this training helpful, and that the district has made strong connections between their RtI process and the cycle of inquiry. They also noted that it was beneficial to train the elementary level common planning time facilitators, as well as the middle-school level curriculum coordinators, in the process and protocols.

In the upcoming CLO sessions, we look forward to hearing about the South Kingstown's plans for implementing new initiatives, or deepening engagement in initiatives implemented during the 2012-2013 school year. Additionally, looking ahead towards the PARCC assessment, we hope to hear more from districts about how these initiatives are supporting their transition to the common core.

Inchrinational Management Contour (IMC)		Year 3:SY12-13				
Instructional Management System (IMS)	Q1	Q2	Q3	Q4		
Designate an LEA data steward to support decision making around data collections and systems implementation and to provide input and feedback on data initiatives through designated representatives	As needed	As needed	As needed	As needed		
Maintain data quality standards of local student information systems and upload local assessment data and program information as required by RIDE in a timely manner	х	Х	x	х		
Following RIDE training, LEA Administrative Users and LEA Trainers configure the IMS for educator use and to provide end users with access and training needed to utilize the IMS for daily activities	х	х	x	х		
Deepen the understanding and use of the IMS among all educators	Х	Х	х	х		

nterim Assessments (accessed via the Instructional Management System)		Year 3:SY12-13				
interim Assessments (accessed via the instructional Management System)	Q1	Q2	Q3	Q4		
Develop protocols or expectations regarding the use of interim assessment to inform instruction including timelines for administration and process for scoring and reporting results	х					
Send LEA-determined facilitators to RIDE provided training on both the Fixed-Form assessment tool and the test-building tool	Fixed Form	Test Builder				
Train of educators in the LEA on the administration and use of interim assessments utilizing RIDE-trained facilitators	Х	Х	Х	Х		
Administration of Interim Assessments in selected grades and content area(s)	1 <sup>st</sup> Fixed Form Test	2 <sup>nd</sup> Fixed Form Test	3 <sup>rd</sup> Fixed Form Test			

Data Use' Professional Development		Year 3:SY12-13					
		Q2	Q3	Q4			
In coordination with RIDE, select 'Data Use' training dates for each cohort of schools, as applicable				Year 2			
Identify and provide RIDE with the leadership team members from each school who will participate in the Year 1 and/or Year 2 training cohorts, as applicable				Year 2			
Following 'Data Use' professional development, identify district and school practices to sustain and deepen data use and collaboration	x	Х	x	x			

<sup>\*</sup> Please note that, for this project, 'year 1' refers to cohort 1 taking place during the 2012-2013 school year, and 'Year 2' refers to cohort 2 taking place during the 2013-2014 school year.

Formative Assessment Professional Development Modules (accessed via the Instructional Management System)	Year 3:SY12-13					
offinative Assessment Professional Development Modules (accessed via the instructional Management System)	Q1	Q2	Q3	Q4		
dentify facilitators who will support the implementation of formative assessment practices in daily instruction				Х		
Coordinate participation of educators in training modules and communities of practice	Х	Х	Х	Х		

# **System of Support 3: Educator Effectiveness**

During the 2012-2013 school year, South Kingstown fully implemented all components of System of Support 3 - the Rhode Island model for teacher and building administrator evaluations; and final effectiveness ratings for all teachers and building administrators have been submitted to RIDE using the Educator Performance and Support System. Based on the quarterly progress reports submitted by South Kingstown, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district on each of the Year 3 scope of work tasks for Educator Evaluation.

All South Kingstown evaluators participated in required training activities during the 2012-2013 school year. Additionally, evaluators have registered/attended training as needed in preparation for the upcoming school year.

To support the educator evaluation implementation process, South Kingstown utilized their Intermediary Service Provider (ISP) to assist in calibration within and across neighboring districts. With the help of the FFTES and FFTPS tools, teachers and evaluators are developing a common understanding of the rubrics for professional practice. In their quarterly progress update, the district noted that participation in calibration exercises has helped build consistency across the district and aided in the robust implementation of the evaluation model.

RIDE is pleased to note that, despite initial challenges with data submission, South Kingstown was able to utilize the Educator Performance and Support System (EPSS) to streamline the evaluation process.

In their quarterly progress update report, South Kingstown indicated that the district used 2011-2012 data to assist with professional development planning in the 2012-2013 school year. Looking ahead, RIDE is excited to hear more about how that has been carried out in the district. As we enter into the final year of the Race to the Top grant, we encourage South Kingstown to continue to engage their CLO peers in thinking about continuous support for evaluation implementation, as well as how evaluation data is being used to identify professional development needs.

Falsandar Fredrickian		Year 3	:SY12-13	
Educator Evaluation	Q1	Q2	Q3	Q4
Participate in educator evaluation model design, development and refinement feedback opportunities	Х	Х	Х	Х
Identify District Evaluation Committee members, responsible for monitoring the implementation of the system and providing recommendations to LEA leadership teams				х
Identify individuals who will serve as primary and, if applicable, secondary/complementary evaluators				Х
Send all required evaluators to RIDE-provided evaluator training on model; Send evaluators and system administrators to training on the Educator Performance Support System (EPSS) data system			Mid-year half-day training	Mid-year half-day training
Examine LEA Policies and Contracts for Challenges; where applicable, consider memorandums of understanding or contract renewal language which will support district implementation of evaluations	х	х	х	х
Create a plan for the appropriate use of funds to support implementation of educator evaluation system				Х
Complete required components of RI Model for educator and building administrator evaluations	SLOs and Goals	Midyear Conference	Midyear	EOY Report & Summative rating
Submit evaluation data and documentation (e.g. component and summative level ratings, verified rosters); provide other requested information to support RIDE research and system improvement	Х	х	х	х
Use Evaluation Data to identify individual and school/district-wide professional development needs and act on those needs			Х	Х

## **System of Support 4: Human Capital Development**

Based on the quarterly progress reports submitted by South Kingstown, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district on each of the Year 3 scope of work tasks for Beginning Teacher Induction. Additionally, South Kingstown has continued their utilization of SchoolSpring for recruitment of staff on an as needed basis.

South Kingstown reported in quarterly CLO meetings that their teachers have found the induction coaches to be helpful. The district also raised concerns about the sustainability of the program, given the lack of local funding available for a comparable program. We appreciate that the district has been a thoughtful partner in our continued efforts to think through a solution to sustaining this initiative and hope that the conversations will continue in the upcoming school year.

In the upcoming CLO sessions, RIDE looks forward to engaging in a deeper conversation around the revisions that South Kingstown and other LEAs have made to their hiring policies, timelines, and processes in order to support broader human capital initiatives including recruitment of highly qualified and diverse candidates and providing data-driven induction support to beginning teachers.

Beginning Teacher Industries				
Beginning Teacher Induction	Q1	Q2	Q3	Q4
If applicable, recommend potential Induction Coaches to RIDE				Х
Review and revise hiring policies, timelines and processes in order to support appropriate and timely projections for anticipated hires requiring induction coach services			х	
Provide RIDE with list of beginning teachers who will receive Induction Coach support in a timely manner in order to ensure that all beginning teachers have coaching	х			х
Participate in RIDE-provided information opportunities in order to learn about induction coach program				Х
Provide feedback to RIDE on the development and integration of existing mentorship programs into a sustainable, instructionally-focused state or district-wide Induction Coach model			Х	х

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# **Appendix A: Overall District Goals and Performance Measures**

The table below contains each district's previously established performance measures. These measures provide the state and district with a baseline from which to monitor progress, be held accountable, and recognize success as we advance toward our goals. Please note: The RTT accountability goals set below are separate and performance against those goals does not have an impact on the state-wide accountability system. Additionally, since setting the goals, the US Department of Education has requested that the state revise its goals on college enrollment and college course completion. Therefore, at this time, we have not updated your progress towards these post-secondary goals. Each district has an opportunity to review their current data and revise the goals to better align with the state goals on these measures.

South Kingstown Performance Measures	2009-		010-		011-		012-		013-	2014-
	2010 Actual	Goal	011 Actual	Goal	<b>012</b> Actual	Goal	013 Actual	Goal	014	<b>2015</b> Goal
Students entering the fourth grade will be proficient in	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goai
reading on NECAP	81%	-	82%	83%	90%	85%	83%	88%		90%
-The gap between white and black students will be cut in half	n/a*	-	n/a	-	n/a	-	n/a	-		-
-The gap between white and Hispanic students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		ī
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	34	-	27.68	30	23	25	24.5	21		17
-The gap between students without IEPs and those with IEPs will be cut in half	56	-	60.79	52	38	44	54	36		28
Students entering the fourth grade will be proficient in	80%	-	80%	82%	85%	85%	87%	88%		90%
mathematics on NECAP -The gap between white and black students will be cut in										
half	n/a	-	n/a	-	n/a	-	n/a	-		-
-The gap between white and Hispanic students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	29	-	36.68	26	37	23	20	19		16
-The gap between students without IEPs and those with IEPs will be cut in half	55	-	51.61	50	37	42	59	36		28
Students entering the eighth grade will be proficient in reading on NECAP	89%	-	88%	90%	90%	91%	90%	92%		93%
-The gap between white and black students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
-The gap between white and Hispanic students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	22	-	17.78	19	17	16	11	13		11
-The gap between students without IEPs and those with IEPs will be cut in half	54	-	57.51	50	53	42	46	36		27
Students entering the eighth grade will be proficient in mathematics on NECAP	81%	-	81%	82%	85%	83%	81%	84%		85%
-The gap between white and black students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
-The gap between white and Hispanic students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	23	-	27.56	20	25	18	35	15		12
-The gap between students without IEPs and those with IEPs will be cut in half	45	-	59.91	40	52	35	60	30		23
85% of students who first entered 9th grade 4 years prior will graduate from high school	87%	-	n/a	88%	84%	89%	80.5	90%		91%
77% of students who graduate from high school will enroll in an institution of higher education (IHE) within 16 months of receiving a diploma	78%	-	n/a	79%	n/a	80%	n/a	81%		82%
70% of high school students who enroll in an institution of higher education within 16 months of graduation will at least one year's worth of credit within two years of enrollment in the IHE	86%	-	n/a	87%	n/a	88%	n/a	89%		90%

<sup>\*</sup> n/a indicates that the data is not available, either because the n size is below 20 or because there are no students in that category. Additionally, a hyphen ( - ) indicates that the LEA did not set a goal for the applicable performance measure.