# **Transforming Education in Rhode Island**

# The Race to the Top Opportunity

### The Learning Community Race to the Top Implementation Update: School Year 2012-2013 (Year 3)

The Annual Stocktaking provides both the state and the Local Education Agency (LEA) with an opportunity to review LEA accomplishments and challenges over the course of the Race to the Top (RTT) grant implementation period (i.e., from September 2010 to date). In this summary, RIDE has included relevant LEA-reported data as well as other evidence sources (e.g., training participation) for the purposes of reviewing programmatic successes. The contents of this report were developed under a Race to the Top grant from the U.S. Department of Education. However, those contents do not necessarily represent the policy of the U.S. Department of Education, and you should not assume endorsement by the Federal Government.

This report also includes areas that LEAs self-identified as challenges in their ability to meet Race to the Top commitments. Additionally, Appendix A provides a summary of LEA progress against the student achievement targets set at the start of the grant.

#### LEA Self-Assessment of Year Three Performance

The table below shows The Learning Community self-reported status against the Year 3 Race to the Top projects. During Year 3, The Learning Community has fully participated in the following projects: Model Curriculum and Intensive Curriculum Alignment and Educator Evaluation.

In addition, The Learning Community has fulfilled the remaining Race to the Top commitments by developing school-specific designed activities that closely align with their own educational pedagogy for improving student learning. We have included information where available on these activities.

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Q1 Q	2 0	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	ſ	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

ON-TRACK	The majority of tasks from the prior quarter are complete, and tasks from the current quarter are on-track to be completed.
DELAYED	Some tasks from the prior quarter are complete, but others have yet to be completed, and/or the district may have difficulty completing
	the current tasks in the anticipated time frame.
OFF TRACK	The majority of tasks anticipated to date have not been completed and/or the LEA is having significant challenges with some tasks.
NOT APPLICABLE	The district elected not to participate in this project during the 2012-2013 school year.

#### **Performance Management Participation**

As you know, participation in the Collaborative Learning for Outcomes (CLO) process and the submission of the corresponding quarterly progress report is our method for monitoring LEA progress against implementing RTT. More importantly, though, we believe that quality implementation of RTT is best supported through peer-to-peer sharing and that the CLO meetings provide LEAs with an opportunity to gain insights on how to address specific challenges of capacity and practice.

During the 2012-2013 year, The Learning Community participated in two out of the four quarterly CLO meetings. All quarterly progress reports were submitted, and The Learning Community sent consistent participants to the quarterly meetings, representing appropriate levels of LEA leadership. Looking ahead, we want to remind The Learning Community that attendance at the CLO meetings is part of the formal performance monitoring of the Race to the Top grant, and that they are a valued participant in these meetings.

As we near the end of the grant, we hope that The Learning Community continues to participate at this exemplary level. We are looking forward to rich and meaningful conversation around implementation accomplishments and challenges, as well as the changes that LEAs will sustain beyond the grant period. With that in mind, we encourage you to be an active voice in shaping the focus of these meetings during Year 4.

#### System of Support 1: Standards and Curriculum

Based on the quarterly progress reports submitted by The Learning Community, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district as 'on track (green),' 'delayed (yellow),' 'off track/at risk (red)', or 'not applicable (grey) on each of the Year 3 System of Support 1 scope of work tasks for Race to the Top. This assessment is reflected in the table below. Please note that further description of these statuses can be found on page one of this report.

RIDE would like to commend The Learning Community on its efforts to expand and deepen educator and administrator knowledge of the Common Core State Standards (CCSS). In its progress reports, The Learning Community noted that they spent two days during their 'Summer Institute' focusing on the math common core standards with a team of consultants from Math Solutions and the K-5 teachers as well as secondary math teachers.

Over the last two years, The Learning Community has made significant progress against developing and implementing a guaranteed and viable curriculum aligned to the new Common Core State Standards. During the 2012-2013 school year, The Learning Community focused on their K-8 math curriculum while simultaneously aligning existing units of study in all other subject areas to the Common Core. Grade level teams and instructional coaches worked with external consultants to revise and craft new units of study, drawing from national resources and using The Learning Community's own interim and formative assessment data to inform changes. In preparation for Fall 2014, The Learning Community revised all of the launching units for the upcoming school year based on student data and teacher reflections.

We commend The Learning Community on their work in this area, and are happy to hear that The Learning Community has found access to expertise in other district's valuable. We look forward to hearing more about the resources and practices that the school has found most valuable during our upcoming CLO meetings.

Intensive Currisulum Alignment and Model Currisulum Development				
Intensive Curriculum Alignment and Model Curriculum Development	Q1	Q2	Q3	Q4
Develop and communicate a multi-year Transition Plan for the Common Core State Standards implementation, including clear expectations for school level transition benchmarks and a plan for developing a curriculum aligned to the CCSS in grades K-12	х	Modify as needed		Modify as needed
Identify opportunities for educators to work collaboratively to deepen understanding of CCSS (e.g. Common Planning Time, grade level team, department meetings, faculty meetings)	х	Modify as needed	Modify as needed	Modify as needed
Create implementation plan, including the identification of aligned resources, to support roll out of new curricula	х	Modify as needed	Modify as needed	Modify as needed
Develop curriculum aligned to the Common Core State Standards, including participation in Dana Center curriculum writing and leadership sessions (if applicable)	х	х	х	х

\*Please note: the 'x' in the above table represents the anticipated completion timeline set by RIDE, not when the district completed the task. Additionally, for further clarification on the criteria used to select each status, consult the description on page one of this report.

#### System of Support 2: Instructional Improvement Systems

During the 2012-2013 school year, The Learning Community did not implement the Race to the Top projects in System of Support 2. Instead, The Learning Community continued to implement practices at their school that meet the Race to the Top commitments. Based on the quarterly progress reports submitted by The Learning Community, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district on each of the Year 3 scope of work tasks for those applicable projects.

As mentioned, The Learning Community did not participate in the RIDE formative assessment professional development modules. The school continued their practice of training teachers how to administer and analyze data from formative assessments. During the 2012-2013 school year, The Learning Community also supported three traditional districts with their administration of formative assessments in reading.

The Learning Community launched Aspen, a comprehensive student data information system, during the 2012-2013 school year. The school submitted student information to RIDE as required, and configured Aspen for use as an Instructional Management System. Additionally, for the past two years, The Learning Community administered interim assessments in reading and writing. During the 2011-2012 school year, the school began using interim assessments in math and science as well. While the school may investigate the item bank test construction tool, they have opted not to administer the RIDE fixed-form interim assessments at this time.

In the upcoming school year, we look forward to hearing how The Learning Community continues to refine these strategies within their school, and anticipate that other schools may benefit from The Learning Community's experiences.

Interim Assessments (accessed via the Instructional Management System)	Year 3:SY12-13					
interim Assessments (accessed via the instructional Management System)	Q1	Q2	Q3	Q4		
Develop protocols or expectations regarding the use of interim assessment to inform instruction including timelines for administration and process for scoring and reporting results	х					
Send LEA-determined facilitators to RIDE provided training on both the Fixed-Form assessment tool and the test-building tool	Fixed Form	Test Builder				
Train of educators in the LEA on the administration and use of interim assessments utilizing RIDE-trained facilitators	х	х	х	Х		
Administration of Interim Assessments in selected grades and content area(s)	1 <sup>st</sup> Fixed Form Test	2 <sup>nd</sup> Fixed Form Test				

structional Management System (IMS)		Year 3:SY12-13					
instructional Management System (INS)	Q1	Q2	Q3	Q4			
Designate an LEA data steward to support decision making around data collections and systems implementation and to provide input and feedback on data initiatives through designated representatives	As needed	As needed	As needed	As needed			
Maintain data quality standards of local student information systems and upload local assessment data and program information as required by RIDE in a timely manner	х	x	x	x			
Following RIDE training, LEA Administrative Users and LEA Trainers configure the IMS for educator use and to provide end users with access and training needed to utilize the IMS for daily activities	х	x	x	x			
Deepen the understanding and use of the IMS among all educators	х	х	х	х			

Data Use' Professional Development		Year 3:SY12-13					
		Q2	Q3	Q4			
In coordination with RIDE, select 'Data Use' training dates for each cohort of schools, as applicable				Year 2			
Identify and provide RIDE with the leadership team members from each school who will participate in Year 2 training cohorts, as applicable				Year 2			
Following 'Data Use' professional development, identify district and school practices to sustain and deepen data use and collaboration	Year 1	Year 1	Year 1	Year 1			

\* Please note that, for this project, 'year 1' refers to cohort 1 taking place during the 2012-2013 school year, and 'Year 2' refers to cohort 2 taking place during the 2013-2014 school year.

Formative Assessment Professional Development Modules (accessed via the Instructional Management System)	Year 3:SY12-13			
Formative Assessment Professional Development woodles (accessed via the instructional wanagement system)	Q1	Q2	Q3	Q4
Identify facilitators who will support the implementation of formative assessment practices in daily instruction				SY13-14
Coordinate participation of educators in training modules and communities of practice	SY12-13	SY12-13	SY12-13	SY13-14

#### System of Support 3: Educator Effectiveness

During the 2012-2013 school year, The Learning Community fully implemented all components of System of Support 3 - the Rhode Island model for teacher and building administrator evaluations; and final effectiveness ratings for all teachers have been submitted to RIDE. The school did not submit Building Administrator ratings. Based on the quarterly progress reports submitted by The Learning Community, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district on each of the Year 3 scope of work tasks for Educator Evaluation.

Prior to the start of the school year, RIDE approved a district-designed evaluation process for teachers at The Learning Community. All administrators completed evaluations for teachers. Additionally, the Learning Community board of directors conducted co-director's evaluations.

During the 2012-2013 school year, all applicable Learning Community administrators attended teacher and building administrator evaluator trainings. Additionally, district administrators registered and/or attended applicable summer 2013 training. Looking ahead, RIDE would like to remind the district of their responsibility to ensure that all personnel responsible for evaluating both teachers and building administrators participate in applicable training activities.

As we enter into the final year of the Race to the Top grant, RIDE encourages The Learning Community to continue to engage their CLO peers in thinking about continuous support for evaluation implementation, as well as how evaluation data is being used to identify professional development needs.

Educator Evaluation		Year 3	:SY12-13	
	Q1	Q2	Q3	Q4
Participate in educator evaluation model design, development and refinement feedback opportunities	х	Х	Х	Х
Identify District Evaluation Committee members, responsible for monitoring the implementation of the system and providing recommendations to LEA leadership teams				х
Identify individuals who will serve as primary and, if applicable, secondary/complementary evaluators				Х
Send all required evaluators to RIDE-provided evaluator training on model; Send evaluators and system administrators to training on the Educator Performance Support System (EPSS) data system			Mid-year half-day training	Mid-year half-day training
Examine LEA Policies and Contracts for Challenges; where applicable, consider memorandums of understanding or contract renewal language which will support district implementation of evaluations	х	х	х	х
Create a plan for the appropriate use of funds to support implementation of educator evaluation system				х
Complete required components of RI Model for educator and building administrator evaluations	SLOs and Goals	Midyear Conference	Midyear Conference	EOY Report & Summative rating
Submit evaluation data and documentation (e.g. component and summative level ratings, verified rosters); provide other requested information to support RIDE research and system improvement	х	х	х	х
Use Evaluation Data to identify individual and school/district-wide professional development needs and act on those needs			х	х

#### System of Support 4: Human Capital Development

During the 2012-2013 school year, The Learning Community did not participate in the RIDE Beginning Teacher Induction program. Based on the quarterly progress reports submitted by The Learning Community, as well as participation in additional applicable activities through the end of the 2012-2013 school year, we have assessed the district on each of the Year 3 scope of work tasks for Beginning Teacher Induction.

The school opted to continue to provide their teachers with support from their instructional coaches. These coaches work closely with the new teachers, providing embedded professional development and planning support prior to the start of the school year. Once the school year begins, the coaches provide in-class support three or more days per week, depending on the learning plan of the teacher. Additionally, The Learning Community has continued their utilization of SchoolSpring for recruitment of staff on an as needed basis.

In the upcoming CLO sessions, RIDE hopes that The Learning Community will continue to share their coaching model with their colleagues.

y and revise hiring policies, timelines and processes in order to support appropriate and timely projections for anticipated h ng induction coach services e RIDE with list of beginning teachers who will receive Induction Coach support in a timely manner in order to ensure that a ing teachers have coaching	Year 3:SY12-13					
	Q1	Q2	Q3	Q4		
If applicable, recommend potential Induction Coaches to RIDE				х		
Review and revise hiring policies, timelines and processes in order to support appropriate and timely projections for anticipated hires requiring induction coach services			x			
Provide RIDE with list of beginning teachers who will receive Induction Coach support in a timely manner in order to ensure that all beginning teachers have coaching	х			х		
Participate in RIDE-provided information opportunities in order to learn about induction coach program				х		
Provide feedback to RIDE on the development and integration of existing mentorship programs into a sustainable, instructionally- focused state or district-wide Induction Coach model			х	х		

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## **Appendix A: Overall District Goals and Performance Measures**

The table below contains each district's previously established performance measures. These measures provide the state and district with a baseline from which to monitor progress, be held accountable, and recognize success as we advance toward our goals. <u>Please note</u>: The RTT accountability goals set below are separate and performance against those goals does not have an impact on the state-wide accountability system. Additionally, since setting the goals, the US Department of Education has requested that the state revise its goals on college enrollment and college course completion. Therefore, at this time, we have not updated your progress towards these post-secondary goals. Each district has an opportunity to review their current data and revise the goals to better align with the state goals on these measures.

Learning Community Performance Measures	2009- 2010		010- 011		)11- )12		012- 013		013- 014	2014 2015
	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal
Students entering the fourth grade will be proficient in reading on NECAP	51%	54%	67%	58%	62%	62%	63%	66%		70%
-The gap between white and black students will be cut in half	n/a*	-	n/a	-	n/a	-	n/a	-		-
-The gap between white and Hispanic students will be cut in half	n/a	-	35	-	-10	-	35	-		-
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	n/a	-	12	-	-7	-	9	-		-
-The gap between students without IEPs and those with IEPs will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
Students entering the fourth grade will be proficient in	61%	62%	58%	64%	62%	66%	87%	68%		70%
mathematics on NECAP -The gap between white and black students will be cut in half	n/a	_	n/a	-	n/a	-	n/a	-		_
-The gap between white and Hispanic students will be cut in half	n/a	-	-24	-	-9	-	9.8	-		-
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	n/a	-	-10	-	19	-	-2	-		-
-The gap between students without IEPs and those with IEPs will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
Students entering the eighth grade will be proficient in reading on NECAP	n/a	-	n/a	-	73%	-	74%	-		-
-The gap between white and black students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
-The gap between white and Hispanic students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	n/a	-	n/a	-	n/a	-	-8	-		-
-The gap between students without IEPs and those with IEPs will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
Students entering the eighth grade will be proficient in mathematics on NECAP	n/a	-	n/a	-	63%	-	69%	-		-
-The gap between white and black students will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
-The gap between white and Hispanic students will be cut in half	n/a	-	n/a	-	-45	-	n/a	-		-
-The gap between non-economically disadvantaged students and economically disadvantaged students will be cut in half	n/a	-	n/a	-	n/a	-	33	-		-
-The gap between students without IEPs and those with IEPs will be cut in half	n/a	-	n/a	-	n/a	-	n/a	-		-
85% of students who first entered 9th grade 4 years prior will graduate from high school	n/a	-	n/a	-	n/a	-	n/a	-		-
77% of students who graduate from high school will enroll in an institution of higher education (IHE) within 16 months of receiving a diploma	n/a	-	n/a	-	n/a	-	n/a	-	n/a	-
70% of high school students who enroll in an IHE within 16 months of graduation will at least one year's worth of credit within two years of enrollment in the IHE	n/a	-	n/a	-	n/a	-	n/a	-	n/a	-

\* n/a indicates that the data is not available, either because the n size is below 20 or because there are no students in that category. Additionally, a hyphen ( - ) indicates that the LEA did not set a goal for the applicable performance measure.